

**The Task Force to Strengthen Health and Promote the Environment  
SHaPE SC**

**BEHAVIORAL HEALTH SUBCOMMITTEE MEETING**

**July 14, 2021**

**1:00 PM**

LRADAC

2711 Colonial Drive

Columbia, SC 29203

*(in person - members/staff only – or by ZOOM)*

**Agenda**

- I. Call to Order/Welcome *Mark Binkley*
- Notice of this meeting has been provided to all persons, organizations and news media, which have requested notification, as required by Section 30-4-80(e) of the South Carolina Code of Laws. Notice was also posted on websites of both DHEC and DMH.*
- II. Review Goals of Subcommittee
- A. Evaluate the State’s current organizational framework and responsibilities related to the provision of public behavioral health services; and
  - B. Make recommendations about how best to maximize existing resources to improve the quality of life for the State’s citizens.
  - C. Identify current and future challenges to providing effective, efficient and accessible public behavioral health services
- III. Reference Subcommittee Input Questions #1 and # 2 (*Document attached*)
- A. DMH Presentation on #1., Present Service Delivery
    - i. A. – E.
  - B. DAODAS Presentation on # 1., Present Service Delivery
    - i. A. – E.
  - C. Subcommittee discussion on # 1. – *How are DMH and DAODAS doing regarding the present delivery of behavioral health services -- noting areas of Subcommittee consensus and areas in need of further discussion*
  - D. DMH Presentation on #2., Greatest Future Challenges
    - i. A. – D.
  - E. DAODAS Presentation on # 2., Greatest Future Challenges
    - i. A. – D.
  - F. Subcommittee discussion on #2. – *Greatest future challenges for DMH and DAODAS – noting areas of Subcommittee consensus and areas in need of further discussion.*
- IV. Reference Subcommittee Input Question #3 (Recommendations for a “Bright Tomorrow.”) General discussion and initial thoughts
- V. **Next Meeting:** TBD - Location: SCDMH, 2414 Bull Street, Columbia, SC 29202

*Attachment: Subcommittee Input Questions*



## **SUBCOMMITTEE INPUT**

### **GENERAL INSTRUCTIONS**

- ❖ In responding to each request below, please indicate whether the response is a consensus view of your subcommittee.
- ❖ In your initial responses, you may provide non-consensus views for further discussion and public input to determine whether they might become a consensus view with further input.
- ❖ The term “service” or “services,” unless defined otherwise, means public health and/or behavioral health and/or environmental services.
- ❖ Your subcommittee need not respond to a particular aspect of a question addressed at a service that is not applicable to your subcommittee (e.g., the public health and behavioral health subcommittees need not respond to questions concerning delivery of environmental services). However, you are encouraged to respond to all questions where you have:
  - consensus feedback concerning a service,
  - where the question addresses structural changes, and/or
  - functional changes within agencies, and/or
  - may result in a realignment of existing agencies that could impact delivery of services being addressed by your subcommittee.
- ❖ Although the focus of your response should be addressing the services provided by the South Carolina Department of Health and Environmental Control (DHEC), the requests are provided more broadly and seek input on the current alignment and interaction of all agencies within South Carolina providing public health and/or behavioral health and/or environmental services. Comments on any of these other agencies that impact how services are being delivered in South Carolina are important.
- ❖ Below each request is a comment bullet providing additional guidance concerning the focus of the request. If you have questions concerning the request, please ask the task force facilitator and/or appointed DHEC staff member.
- ❖ Remember that SHaPE SC is a public body and under South Carolina law, the process of responding to these requests requires public input. This public input is essential to the success of the deliberative process and to ensure that all voices are heard on these important considerations. Deliberations at which a quorum of your subcommittee is expected to participate, whether by in-person meeting, virtual meeting and/or by other means (e.g., electronic communications) are to be accompanied by the appropriate public notice and opportunity for public participation. Please contact the appropriate support staff for questions on this element of the process or for assistance in providing for public notice or public participation. Also, for further instruction, please consult the document, *Tips for Meetings of “Public Bodies”* provided with these requests.

## **1. HOW ARE WE PRESENTLY DOING IN DELIVERING SERVICES?**

### **A. WHAT ARE WE CURRENTLY DOING WELL?**

**Comment:** What do you find beneficial concerning how existing state agencies, including DHEC, are currently delivering public health and/or behavioral health and/or environmental services in South Carolina (i.e., what do you like about how services are presently being delivered)?

**Response:**

### **B. WHAT ARE THE DRAWBACKS OR CHALLENGES WITH HOW CURRENT SERVICES ARE DELIVERED?**

**Comment:** What do you find to be drawbacks or challenges concerning how these current services are presently delivered (i.e., what do you not like about how the services are being provided)?

**Response:**

### **C. HOW DOES THE ORGANIZATIONAL STRUCTURE OR FUNCTION WITHIN EXISTING AGENCIES POSITIVELY OR NEGATIVELY IMPACT THE DELIVERY OF SERVICES?**

**Comment:** Please explain your views concerning how the existing structure or functions within DHEC (or any other state agency involved in providing relevant services) benefit and/or hinder delivery of effective, efficient and/or accessible public health and/or behavioral health and/or environmental services in South Carolina (i.e., address how the current structure and functions within the agency in question present a positive or negative aspect to delivery of services, without any consideration of combining or separating existing agencies). In this response you are only requested to identify positive and negative aspects that currently exist for providing relevant services; you will be requested to recommend improvements for delivering services in later requests.

**Response:**

#### **D. HOW DOES THE ALIGNMENT THAT EXISTS BETWEEN EXISTING AGENCIES PROVIDING SERVICES IN SOUTH CAROLINA POSITIVELY OR NEGATIVELY IMPACT DELIVERY OF THOSE SERVICES?**

**Comment:** Please explain your views concerning how the overall alignment that exists between the existing agencies providing services (i.e., as these services are currently divided or shared among DHEC and other state agencies as presently existing) benefits and/or hinders delivery of effective, efficient and/or accessible public health and/or behavioral health and/or environmental services in South Carolina (i.e., provide feedback on the positive or negative aspects of how the current overall alignment between agencies delivering services, including cross agency collaboration or lack thereof, impacts delivery of services). Again, in this response you are only requested to identify positive and negative aspects that currently exist for providing relevant services; you will be requested to recommend improvements for delivering services in later requests.

**Response:**

#### **E. WHAT ARE THE CURRENT GAPS IN PROVIDING SERVICES?**

**Comment:** Please identify any gaps or deficiencies where you believe public health and/or behavioral health and/or environmental services are not being efficiently, effectively and/or accessibly delivered to those in South Carolina who need and depend upon these services.

**Response:**

## **2. WHAT ARE OUR GREATEST FUTURE CHALLENGES?**

#### **A. GENERALLY, WHAT DO YOU SEE AS THE GREATEST CHALLENGES TO DELIVERING EFFECTIVE, EFFICIENT AND ACCESSIBLE SERVICES IN THE FUTURE?**

**Comment:** Considering anticipated needs and demands, please identify your views on what are the most significant challenges and/or obstacles involved with the agencies in South Carolina continuing to deliver effective, efficient and accessible public health and/or behavioral health and/or environmental services to all of those in South Carolina who need and depend upon these services.

**Response:**

**B. DO YOU AGREE THAT MANAGING AND ADDRESSING INCREASING OVERHEAD AND OPERATING EXPENSES WILL BE A SIGNIFICANT FUTURE CHALLENGE?**

**Comment:** If not answered in responses above, please explain whether or not you agree that managing and addressing the increasing costs for overhead and other operating expenses to support agencies delivering the relevant services will be a significant future challenge? If you have recommendations for addressing this challenge, you can include them in this response or in your response to recommendations below.

**Response:**

**C. DO YOU AGREE THAT MANAGING AND ADDRESSING INCREASING COSTS FOR UNFUNDED MANDATES WILL BE A SIGNIFICANT FUTURE CHALLENGE?**

**Comment:** If not answered in responses above, please explain whether or not you agree that managing and addressing the number of unfunded mandates being placed on agencies providing relevant services will be a significant future challenge. If you have recommendations for addressing this challenge, you can include them in this response or in your response to recommendations below.

**Response:**

**D. DO YOU AGREE THAT MANAGING AND ADDRESSING THE HIRING, TRAINING AND RETENTION OF QUALIFIED EMPLOYEES WILL BE A SIGNIFICANT FUTURE CHALLENGE?**

**Comment:** If not answered in responses above, please explain whether or not you agree that managing and addressing the hiring, training and retention of qualified employees within the agencies providing relevant services will be a significant future challenge. If you have recommendations for addressing this challenge, you can include them in this response or in your response to recommendations below.

**Response:**

### **3. WHAT ARE YOUR RECOMMENDATIONS FOR A BRIGHT TOMORROW?**

#### **PRESERVING WHAT IS WORKING**

##### **A. HOW WOULD YOU PRESERVE WHAT YOU IDENTIFIED ABOVE AS CURRENTLY WORKING WELL?**

**Comment:** What do you recommend doing to preserve the things you have identified above that agencies in South Carolina are already doing well to currently deliver effective, efficient and accessible public health and/or behavioral health and/or environmental services in South Carolina?

**Response:**

#### **PROPOSED STRUCTURAL OR FUNCTIONAL CHANGES**

##### **B. WHAT STRUCTURAL OR FUNCTIONAL CHANGES WOULD YOU RECOMMEND MAKING WITHIN THE EXISTING AGENCY STRUCTURE (I.E., WITHOUT CONSOLIDATING AND/OR SEPARATING ANY EXISTING AGENCIES)?**

**Comment:** What structural or functional changes would you recommend making within the existing organization of agencies delivering public health and/or behavioral health /or environmental services in South Carolina (i.e., without combining or separating any current agencies) to address current or future needs for more efficient, effective and accessible delivery of services?

**Response:**

##### **C. WHY WOULD THESE PROPOSED STRUCTURAL OR FUNCTIONAL CHANGES IMPROVE THE DELIVERY OF SERVICES?**

**Comment:** Why do you believe these changes in structure or function would result in a more effective, efficient and/or accessible delivery of relevant services in South Carolina?

**Response:**

**D. WOULD YOU FURTHER EVALUATE THESE PROPOSED STRUCTURAL OR FUNCTIONAL CHANGES?**

**Comment:** How do you recommend these proposed changes in structure or function be further evaluated prior to implementation to ensure critical services will not be adversely impacted?

**Response:**

**E. WHAT DO YOU EXPECT TO BE THE COST IMPACTS OF THESE PROPOSED STRUCTURAL OR FUNCTIONAL CHANGES?**

**Comment:** How do you anticipate these proposed changes in structure or function would impact the costs (i.e., no change, increase, reduce) of providing the services at issue (e.g., duplication of and/or reduction of administrative or other support costs)? Note that we do not expect you will be able to identify the amount of any reduction or increase in costs at this juncture.

**Response:**

**F. HOW WOULD YOU SUGGEST PAYING FOR THESE PROPOSED STRUCTURAL OR FUNCTIONAL CHANGES?**

**Comment:** How would you suggest paying for any increases in costs for delivery of services under any proposed structural or functional changes?

**Response:**

## **PROPOSED REALIGNMENT OF AGENCIES AND SERVICES**

### **G. WHAT REALIGNMENT OF AGENCIES PROVIDING RELEVANT SERVICES WOULD YOU RECOMMEND (I.E., INCLUDING CONSOLIDATING AND/OR SEPARATING ANY EXISTING AGENCIES)?**

**Comment:** What realignment of agencies providing relevant services (i.e., including consolidation or separation of existing agency functions) would you recommend for current agencies in South Carolina that are providing public health and/or behavioral health and/or environmental services?

**Response:**

### **H. WHY WOULD THESE PROPOSED REALIGNMENTS IMPROVE SERVICES?**

**Comment:** Why do you believe these proposed realignments of agency services would result in a more effective, efficient and/or accessible delivery of relevant services in South Carolina?

**Response:**

### **I. WOULD YOU FURTHER EVALUATE THESE PROPOSED REALIGNMENTS**

**Comment:** How do you recommend these proposed realignments in agency services be further evaluated prior to implementation to ensure that critical services will not be adversely impacted?

**Response:**

### **J. WHAT DO YOU EXPECT TO BE THE COST IMPACTS OF THESE PROPOSED REALIGNMENTS OF AGENCY SERVICES?**

**Comment:** How do you anticipate these proposed realignments in agencies providing relevant services would impact the costs (no change, increase, reduce) of delivering the services at issue (e.g., duplication of and/or reduction of administrative or other support costs)? Note that we do not expect you will be able to identify the amount of any reduction or increase in costs at this juncture.

**Response:**

#### **K. HOW WOULD YOU SUGGEST PAYING FOR THESE PROPOSED REALIGNMENTS?**

**Comment:** How would you suggest paying for increases in costs for delivery of services under any proposed realignment of agencies providing relevant services?

**Response:**

#### **L. HOW WOULD YOU FILL ANY GAPS OR DEFICIENCIES THAT EXIST?**

**Comment:** How would you propose to address any deficiencies you identified above where you believe public health and/or behavioral health and/or environmental services are not being efficiently, effectively or accessibly delivered to those in South Carolina in need of those services?

**Response:**

### **OTHER RECOMMENDATIONS**

#### **M. DO YOU HAVE OTHER RECOMMENDATIONS?**

**Comment:** Please provide anything in this response that you were not requested to address but identified as being an important consideration for how relevant services are being delivered. In making additional recommendations, please consider how the proposal would be implemented, including whether structural or functional changes within existing agencies and/or realignment of agency services between agencies would be necessary. Also, please address the potential cost implications for implementing the proposal.

**Response:**

**Thank you for your service and for your efforts in responding to these requests!**